



Clinical Services Strategy Refresh 2009/12

Robert Talbot
Medical Director

Published: November 2008

Production Team:

Michael Beswick, Director of Strategy/Company Secretary

Fiona Richey, Head of Strategy

Anita Bonham, Business Manager

MEDICAL DIRECTOR'S FOREWORD

Welcome to the Strategic Refresh for Poole Hospital NHS Foundation Trust that has been prepared following the open day in May when so many of the staff, Directors and Non-Executive Directors took time out to discuss the future. It is important, a year after we became a Foundation Trust, to review our Strategy for the next few years taking into account the new freedoms and possibilities of our Foundation status.

The strategy presents our ambition for major redevelopments of the hospital and especially of the Maternity Unit and Day Care Unit which the board have approved and the planning for which has started. The other major redevelopment is of the Emergency Department together with a refocusing of the entrance to the hospital but there are also commitments to other smaller projects including expanding Endoscopy and upgrading wards.

The strategy is not, however, all about the physical environment of the Trust. It attempts to define the core services and the supporting services of the Trust and how these should be developed. The emphasis is on quality of care to our patients and the development of 'centres of excellence', where appropriate. Essential to this is the recognition of the importance of our Academic Strategy, training and research and closer links with Bournemouth University, our Council of Governors, the Primary Care Trusts and above all our patients.

We do not want this strategy to 'gather dust' on our shelves or be lost on the intranet but to be used as a stimulus for all members of staff to work towards developing and improving our services to the community we serve. Neither should it be seen in its bound form as a finished document. The Care Groups need to review it regularly and update their ambitions and objectives on an annual basis and see it as a live document. With this in mind, we will now work on the operational delivery of this strategy to facilitate the developments over the coming years.

I hope you will find this strategy interesting and stimulating and would encourage you to let me have any comments.

A handwritten signature in black ink, appearing to read 'Robert Talbot', written in a cursive style.

Robert Talbot
Medical Director

TABLE OF CONTENTS

	PAGE
MEDICAL DIRECTOR'S FOREWORD.....	3
TABLE OF CONTENTS.....	5
1. INTRODUCTION	7
Vision.....	7
The Strategic Goals.....	8
The Trust's Strategic Plans	8
2. REFRESHED STRATEGIC PRIORITIES	9
East Dorset Trauma Centre (Adult and Paediatric).....	9
Local General Emergency Centre	9
East Dorset Women's and Children's Centre	10
Dorset Cancer Centre	10
Local Acute Elective Centre	11
3. STRATEGIC PRIORITY DEVELOPMENTS	12
4. FIRST CLASS DIAGNOSTIC, IMAGING AND SCREENING SERVICES	17
5. PRIVATE CARE.....	18
6. ACADEMIC STRATEGY.....	18
7. STRATEGIC ALLIANCES	18
8. PHYSICAL BUILDINGS	19
9. KEY STRATEGIC RISKS AND MITIGATIONS.....	19
10. CONCLUSION	21
 ANNEX ONE PROFILE OF POOLE HOSPITAL NHS FOUNDATION TRUST'S CLINICAL SERVICES CHECKLIST	

1. INTRODUCTION

- 1.1 A refresh of the Trust's Clinical Services Strategy was launched on 8 May 2008 in the form of a workshop that was attended by Members of the Board, Hospital Executive Committee and Trust Council of Member Representatives together with Senior Medical Staff, Senior Nurses, Therapists and Senior Managers. The objective of the workshop was to identify the direction and priorities of the Trust for the next three years and was facilitated by Dr Sean O'Kelly.
- 1.2 This document builds upon the current Future Clinical Services Strategy 2007/12 in line with national, regional and local healthcare priorities. This refreshed strategy identifies the strategic priority developments that the Trust aims to take forward for the period 2009/12.
- 1.3 The strategic development priorities need to reflect the impact and influences of Lord Darzi's Report, "High Quality Care for All" which sets out the opportunity to build an NHS that provides truly world class services for all. The NHS will be locally led, patient centred and clinically driven with the focus on high quality work. The hospital's strategic priority developments will focus on delivering high quality care for patients and the public. The hospital recognises that patients will have more choice in deciding where and when they will be treated and it is keen to ensure that Poole Hospital NHS Foundation Trust is seen as the hospital of choice.
- 1.4 A profile of the Trust's Clinical Services is attached as Annex One. The profile matrix identifies the services which are essential to and those which support the five key priority development areas. The matrix also identifies the strategic priority developments.
- 1.5 The key strategic priority developments are presented in this refreshed Future Clinical Services Strategy (Section Three). The operational priorities identified in the workshop are presented in a separate document, Operational Priorities from the Strategic Workshop, May 2008.
- 1.6 In order to meet the requirements of the modern and transforming NHS the Trust has undertaken significant work to progress and deliver strong clinical and financial performances.
- 1.7 This document sets a strategic intent, all strategic priority developments will be subject to a robust and rigorous business case regime.
- 1.8 As part of the Trust's Foundation Trust application process the hospital developed a five year Strategic Business Plan. The culture, philosophy and values, vision and strategic goals to deliver this plan are set out below.

Poole Hospital's philosophy of care is 'friendly professional, patient centred care with dignity and respect for all'

Vision

'We will provide excellent patient centred emergency and planned care to the people we serve'

1.9 In delivering its vision the Trust will draw on successes in:

- meeting patient expectations;
- managing financial and human resources;
- delivering key access targets;
- meeting Healthcare Commission standards.

1.10 Our success to date is evidenced by: national patient survey reports, national clinical audit reports, Health Commission reports, staff survey reports and high levels of performance particularly in relation to delivering patient access targets and our overall efficiency as reflected in our low relative cost index.

The Strategic Goals

1.11 In support of the vision and delivery of the Business Plan, five strategic goals have been identified:

- to ensure robust management of resources and the sustainable development of clinical services;
- to continuously improve the patients' experience;
- to continue to employ a highly motivated flexible workforce delivering excellent services;
- to have governance arrangements to deliver strong public engagement and robust corporate and clinical governance systems;
- to maintain and develop successful partnership working.

The Trust's Strategic Plans

1.12 The Trust's core strategy is its Clinical Services Strategy. This Strategy is supported by nine key functional strategies:

- Human Resources (Director of HR);
- Clinical Delivery (Director of Nursing and Patient Services);
- Risk Management (Director of Nursing and Patient Services);
- Academic/Education (Director of HR);
- Estates (Director of Finance, Information and Estates);
- Communications (Director of Communications and Marketing);
- Information Technology (Director of Finance, Information and Estates);
- Information (Director of Finance, Information and Estates);
- Finance (Director of Finance, Information and Estates).

2. REFRESHED STRATEGIC PRIORITIES

- 2.1 To deliver the Trust's vision Poole Hospital NHS Foundation Trust aims to become a University Hospital. The Trust will establish a culture where excellence is expected. To support the delivery of excellence the Trust will further develop training, education, research, and continued improvements in patient care. This will provide services which are at the forefront of clinical developments, provide safe high quality services with elements of excellence.
- 2.2 The Trust Strategic Refresh has identified the following five key priority service areas for development:

East Dorset Trauma Centre (Adult and Paediatric)

- 2.3 To implement the principles set out within national and local healthcare improvement plans including those detailed within the White Paper "Our Health, Our Care, Our Say", "Our NHS, Our Future" and "High Quality Care for All", the Trust will further develop services to ensure the provision of excellent and responsive standards of Trauma Services for East Dorset which meet the National CEPOD Report. This will be ensured by developing the trauma and emergency services to deliver rapid access to high quality treatment. Areas to be explored include the provision of a helipad and a dedicated third theatre for trauma cases together with the developments to the Emergency Service as described below.
- 2.4 The Trust will look to the provision of increased Spinal Surgical services and undertake development of Trauma Rehabilitation Services for post trauma patients.

Local General Emergency Centre

- 2.5 To deliver national and local healthcare priorities the Trust aims to design and develop emergency care service provision which meets the needs of patients. To achieve this, the Trust will undertake a new build of the Emergency Department using the philosophy of an Emergency Village to improve flow and streamline the patient pathway. Adult emergency services will be integrated with the Emergency Assessment Unit, Accident & Emergency, emergency radiological equipment especially CT Scanning and Urgent Care Services will be located centrally and linked to Out of Hours Services. Dedicated facilities will be provided to meet the needs of children and young people.
- 2.6 The service will look to provide both general emergency services and minor injury services, the former being a Consultant led service and the latter being a clinical practitioner/senior nurse led service.
- 2.7 In the interim period a refurbishment and extension of current facilities to provide an improved and safer environment which respects privacy and dignity and enhances patient flow and care will be undertaken.
- 2.8 The emergency patient care pathway will be improved through the strengthening of specialised Stroke, Cardiac, Orthopaedic Trauma, Paediatric Surgery, Spinal Surgery, Neurosurgery, emergency Vascular and Thoracic Surgery, emergency ENT and Maxillo Facial Services.

East Dorset Women's and Children's Centre

- 2.9 To support increasing birth rates, the patient choice agenda and the priority improvements outlined in the National Service Framework for Women and Children and Maternity Matters, work will be undertaken to strengthen maternity and new born care, children and young people's services. The Trust will invest in the provision of a new build Maternity Unit to facilitate expansion of the catchment area for high and low risk maternity services. The Trust will develop an integrated paediatric emergency department and assessment services in a dedicated child friendly environment with appropriately trained staff to meet the needs of children and young people. In addition the Trust will continue to develop NICU services to provide level 2+3 non surgical services to support the enlarged high risk Obstetric Service.
- 2.10 The Trust will develop the workforce of the consultant-led element of the service to meet NHSLA Level 3 requirements and will develop and expand midwifery service to meet the needs of women and their families wishing to be cared for by Poole Hospital NHS Foundation Trust.
- 2.11 A programme of continued service development will be delivered with a collaborative approach taken to enhance the provision of multi-agency support. In addition the Trust will seek to expand its dedicated facilities for young people up to the age of 19 and will strengthen its palliative care services for children and young people with life threatening or life limiting illness. In addition the Trust will support the continued development of the Paediatric High Dependency Unit in response to the needs of acute and chronically ill children.

Dorset Cancer Centre

- 2.12 To maintain and further improve upon the excellent Clinical Services provided, the Trust will support the purchase of two additional linear accelerators to enable the delivery of National Radiotherapy Advisory Group recommendations for World Class services. This will provide the population of Dorset with a higher quality of services, access to new treatment techniques and the capability to provide for predicted increases in demand. The Trust will also need to increase capacity in PET, MRI and CT scanning as complexity of treatment increases.
- 2.13 The Trust will investigate the ability to provide an emergency service within the Cancer Day Unit.
- 2.14 The Trust will look to provide community based Younger persons Cancer Centre and further develop the specialist palliative care services and community oncology services.
- 2.15 The Trust will also look to develop the provision of Autologous Bone Marrow Transplant services.
- 2.16 The Trust will look to provide high dose brachytherapy treatment for oesophageal, bronchial malignancies and gynaecological cancers and over the next five years look to treat prostate, skin and breast cancers whilst continuing to provide the low dose brachytherapy treatment for prostate cancer.
- 2.17 The Trust will improve the Oncology/Radiotherapy outpatient environment and possibly develop a "Maggie Centre" (a place for patients, family and friends to find time, information, psychological and emotional support, and practical advice in a relaxed and informal setting).

Local Acute Elective Centre

- 2.18 The Trust will further enhance the elective services it provides, to provide local services which meet the needs of the local health economy, the provision of patient choice, improved service quality and access.
- 2.19 To support national and local public health preventative and curative health programmes and Long Term Conditions management the Trust will further develop acute medical services and specifically Stroke and Cardiology services. The Trust will also extend Neurology provision for Stroke Services, Epilepsy, Multiple Sclerosis and Parkinson's Services.
- 2.20 Over the next five years the Trust will look to develop Positron Emission Tomography (PET) Scanning in collaboration with Royal Bournemouth and Christchurch Hospitals NHS Foundation Trust as a key support to cancer, cardiology and neurology services.
- 2.21 In addition the Trust will explore the feasibility of providing custom built rehabilitation services in the community.
- 2.22 The Trust will further develop surgical services and increase theatre utilisation. The Trust will review and enhance Day Theatre and Outpatient Treatment Services examples of this will be Oral Maxillo Facial, Ear, Nose and Throat and Dermatology Services.
- 2.23 The Trust will design and build a Day Surgery Unit fit for purpose to allow increases in Day Case Surgery which will release capacity for inpatient surgical procedures.
- 2.24 The Trust is committed to developing Centres of Excellence in a number of speciality and sub-specialty areas. The Trust would expect these centres to be appropriately accredited. In the first instance the Trust will establish a Centre of Excellence for the treatment of endometriosis within the gynaecology service. In addition the Trust will explore the potential for developing excellence in its laparoscopic surgical techniques, including establishing a training centre across a range of surgical specialties.
- 2.25 The Trust will improve Endoscopy Services by refurbishing the Endoscopy Unit and providing additional space for expansion in diagnostic, screening and therapeutic Endoscopy.
- 2.26 The Trust will develop the Dorset Head and Neck Service including the provision of dental/restorative services, potential for Laser surgery and expansion of Plastic and reconstructive elective services.

3. STRATEGIC PRIORITY DEVELOPMENTS

3.1 The following services have been identified as strategic development priorities which will support the five key service areas of development:

SERVICE AREAS	East Dorset Trauma Centre	Local General Emergency Service	East Dorset Women's and Children's Centre	Dorset Cancer Centre	Local Acute Elective Centre
Commission a new Emergency Department including: <ul style="list-style-type: none"> • Paediatric Facilities • Patient Treatment and Resuscitation areas • Patient Waiting Areas • Consultant led general service • Clinical Practitioner/Snr Nurse led minor injury service • Diagnostic Facilities especially on-site CT Scan • Clinical Decisions Unit • Single sex accommodation issues • Minor Injuries Unit 	●	●	●		
Local Trauma/ Orthopaedic Rehabilitation Service <ul style="list-style-type: none"> • Further reduce lengths of stay • Provide rapid access to services • Explore community provision • Increase treatment capacity 	● ● ● ●	●			●
Dorset Head and Neck Service <ul style="list-style-type: none"> • Ensure robust emergency service and strengthen cover arrangements • Explore expansion of service 	● ●	● ●		● ●	● ●

SERVICE AREAS	East Dorset Trauma Centre	Local General Emergency Service	East Dorset Women's and Children's Centre	Dorset Cancer Centre	Local Acute Elective Centre
East Dorset Spinal Service	● ●				●
<ul style="list-style-type: none"> Review current emergency provision Review emergency intervention levels 					
Local Neurosurgical Service	●	●			
<ul style="list-style-type: none"> Ensure robust service provision with Southampton University Hospitals NHS Trust 					
Local Emergency Vascular Service	●	●			
<ul style="list-style-type: none"> Ensure robust service provision with Royal Bournemouth and Christchurch Hospitals NHS FT 					
Local Emergency Thoracic Service	●	●			
<ul style="list-style-type: none"> Ensure robust service provision with Southampton University Hospitals NHS Trust 					
Local Cardiology Service		●			●
<ul style="list-style-type: none"> Develop non invasive services Develop pacing and CRTD services (continue the collaboration with Royal Bournemouth and Christchurch Hospitals NHS FT for catheterisation) 					
Dorset Neurology Service		●	●	●	●
<ul style="list-style-type: none"> Develop specialist services (Epilepsy, Multiple Sclerosis, Parkinsons and Cystic Fibrosis) 					

SERVICE AREAS	East Dorset Trauma Centre	Local General Emergency Service	East Dorset Women's and Children's Centre	Dorset Cancer Centre	Local Acute Elective Centre
Local Stroke Service					
<ul style="list-style-type: none"> Develop acute service provision Develop rehabilitation service provision 		● ●			
East Dorset PET Scanning Services				●	●
<ul style="list-style-type: none"> Develop local access from 2012 		●			
East Dorset Paediatric Service					
<ul style="list-style-type: none"> Establish a Paediatric A&E Service East Dorset Adolescent Transitional Unit: establish a seven bedded unit Dorset NICU Level 3 Non Surgical Unit 	●	●	● ● ●	●	
East Dorset Paediatric Assessment Unit					
<ul style="list-style-type: none"> Develop the unit to provide 24/7 cover integrated with Emergency Department 			●		
East Dorset Adolescent Transitional Service					
<ul style="list-style-type: none"> Develop transitional services 			●	●	●
Dorset Emergency Gynaecology Service					
<ul style="list-style-type: none"> Ensure 24/7 service 		●	●	●	
East Dorset Obstetric Services					
<ul style="list-style-type: none"> Commission new unit Attract more births 			●		

SERVICE AREAS	East Dorset Trauma Centre	Local General Emergency Service	East Dorset Women's and Children's Centre	Dorset Cancer Centre	Local Acute Elective Centre
East Dorset Community Obstetric Services <ul style="list-style-type: none"> Review service provision Introduce mobile technology and a Maternity Telephone Advice Centre to facilitate the implementation of 'Maternity Matters'. 			●		
Dorset Laparoscopic Training Centre <ul style="list-style-type: none"> Establish training centre Develop laparoscopic surgery and robotics procedures 			● ●	●	● ●
East Dorset Diabetic Eye Screening Service <ul style="list-style-type: none"> To continue to develop this service 			●		●
Strengthen the Dorset Cancer Centre <ul style="list-style-type: none"> Expansion of Radiotherapy and Brachytherapy Local Emergency Oncology Service Day Care Facilities Dorset Bone Marrow Transplant Service Development of a "Maggie" Centre Develop palliative care services meeting the End of Life Agenda (not exclusively cancer) 			●	● ● ● ● ● ●	
Dorset Laser Treatment Centre <ul style="list-style-type: none"> Consider establishing a treatment centre 			●	●	●

SERVICE AREAS	East Dorset Trauma Centre	Local General Emergency Service	East Dorset Women's and Children's Centre	Dorset Cancer Centre	Local Acute Elective Centre
Day Case Unit					
<ul style="list-style-type: none"> • Commission new unit 		•	•		•
Local Endoscopy Service					
<ul style="list-style-type: none"> • Refurbishment of unit 		•		•	•

4. FIRST CLASS DIAGNOSTIC, IMAGING AND SCREENING SERVICES

- 4.1 The Trust will provide first class diagnostic, imaging and screening services to support the five identified key strategic areas of development:
- East Dorset Trauma Centre (Adult and Paediatric);
 - Local General Emergency Centre;
 - East Dorset Women's and Children's Clinical Centre;
 - Dorset Cancer Centre;
 - Local Acute Elective Clinical Centre.
- 4.2 The Trust has a service responsibility for the following screening programmes:
- Dorset Breast Imaging Service;
 - Dorset Colorectal Service;
 - East Dorset Liquid Based Cytology Service;
 - East Dorset Diabetic Eye Service.
- 4.3 The Trust will look to achieve its aims with the following key operational developments (see also: Operational Priorities from the Strategic Workshop, May 2008):
- improving access times;
 - undertaking workforce redesign to move towards seven day working;
 - providing PET Scanning, including within the community setting from 2012;
 - expanding CT, MRI and PET scanning in support of complex cancer treatment;
 - providing an Emergency Department CT Scanner;
 - expanding the Breast Screening Services;
 - expanding the PACS system;
 - expanding the Endoscopy diagnostic screening services;
 - undertaking reviews in pharmacy support services, provision and location of outpatient services and outpatient treatment.

5. PRIVATE CARE

- 5.1 The Trust is currently subject to a Private Income Cap of 0.4% overall of clinical income. The principles of the Private Income Cap are subject to a national review. If the cap is lifted the Trust has identified the following as possible options:
- development of private facilities (general);
 - development of private ITU facilities;
 - development of private Paediatric Service facilities;
 - development of private Cancer Care services.

6. ACADEMIC STRATEGY

- 6.1 Increasingly health care is evidenced based. Poole Hospital systematically applies evidence to its way of working and has a strong track record of clinical audit. The hospital also makes a significant contribution to the undergraduate training of a number of health professionals and has some employees who because of their own personal interest, contribute significant research findings to the national and international knowledge base. The hospital currently works closely with Bournemouth University through The School of Health and Social Care, Southampton University Medical School and the Wessex Postgraduate Deanery.
- 6.2 Poole Hospital aims to become a 'University' hospital and will establish a culture where excellence is expected. In order to deliver that excellence, learning and scholarly activity will be actively encouraged.
- 6.3 The Trust will appoint an Executive Director to the post of Director of Education to ensure that education is championed at the highest levels of the Trust and appoint a new post of Associate Director of Education to coordinate educational activity across the Trust and to link with our partners locally and nationally.
- 6.4 The Trust will also appoint a Knowledge Officer to ensure that the information available to staff to make evidence based decisions is available and up to date.
- 6.5 The strategy can be found in a separate document, Poole Hospital NHS Foundation Trust Academic Strategy.

7. STRATEGIC ALLIANCES

- 7.1 The Trust is committed to partnership working within the local health community, furthermore the delivery of the strategic priority developments will require strong and healthy alliances with other healthcare partners for example:
- Local Emergency Vascular Service will require working with Royal Bournemouth and Christchurch Hospitals NHS Foundation Trust;
 - Local Emergency Thoracic and Neurosurgical Services will require working with Southampton University Hospitals NHS Foundation Trust;
 - The development of NICU services at Poole will benefit from closer networking with Dorset County Hospital NHS Foundation Trust.

8. PHYSICAL BUILDINGS

- 8.1 The Trust has a Site Development Control Plan covering all the hospital's buildings on the main site and the St Mary's site.
- 8.2 Integral to the Site Development Control Plan are the major developments covering:
- building a new Maternity and Neonatal Unit;
 - refurbishing and extending the Accident and Emergency Department and securing the provision of a helipad;
 - Day Surgery Unit and Endoscopy refurbishment;
 - Possible creation of extra Theatre capacity.

9. KEY STRATEGIC RISKS AND MITIGATIONS

- 9.1 The following section outlines the identified key strategic development risks and the range of actions the Trust will take to mitigate the risks identified.
- 9.2 The key **financial** business risk are:
- potential reductions in income and the affordability of developing Clinical Centres with elements of excellence:
 - * implement Service Line Reporting;
 - * invest in key priorities, maximising fundraising and private sponsorship opportunities;
 - * invest in services to grow market share and increase income generation;
 - funding of high cost treatments and services:
 - * the Trust will work proactively with commissioners to agree funding for new and high cost services;
 - development of integrated strategic and operational plans with a balance of elective and emergency services:
 - * undertake gap analysis against local district wide services;
 - * ensure robust planning processes and procedures;
 - inaffordability of Capital and Estates Strategy to meet the requirements set out within the Clinical Services Strategy:
 - * ensure robust financial forecasting to support the Clinical Services Strategy.

9.3 The key **service** risks are:

- changing national agendas that impact on local provider and commissioning strategies:
 - * the Trust will work in partnership with GPs and commissioners to strengthen working arrangements, improve access and promote the Trust as first provider of choice;
- competition from other providers:
 - * the Trust will work with partners and key stakeholders to determine the strategic direction and support for the Trust as the provider of choice for East Dorset Trauma (Adult and Paediatrics) Centre Services, Local General Emergency Services, East Dorset Women's and Children's Services, Dorset Cancer Centre Services and Local Acute Elective Clinical Centre Services;
- the failure of delivering of key access and performance targets:
 - * key targets will be achieved by undertaking service and workforce redesign to improve patient flow and effective resource management. The Trust will work in partnership with local stakeholders to reduce fluctuations in patient attendance which contribute to breaches of key targets;
 - * robust performance reviewing and monitoring systems;
- increases and reduction in birth and population rates:
 - * service developments including the new maternity build will be designed with scope for flexibility and multi functional use.

9.4 The key **workforce and education** risks are:

- inability to recruit sufficient staff:
 - * develop and implement a robust Recruitment and Retention Strategy to attract and retain skilled, flexible and competent staff;
 - * develop workforce planning and redesign strategies to support:
 - a move towards seven day working;
 - role redesign (diversification and expansion);
 - * develop Education and Academic Strategies;
 - * further develop links with the university and other academic institutes.

9.5 The key **communications and marketing** risks are:

- Potential loss of reputation, income and market share:
 - * develop and implement business development, customer feedback (including patient stories and surveys) and marketing strategies which promote the Trust and its services.

10. CONCLUSION

- 10.1 The strategic priorities in this plan refresh the Trust's current five year plan which will take us to 2012.
- 10.2 This refresh of the Future Clinical Service Strategy should be seen as a working document which will change as the Trust moves through an exciting period of change for the NHS.
- 10.3 As stated in the introduction (1.7) - This document sets a strategic intent, all strategic priority developments will be subject to a robust and rigorous business case regime. This regime will be influenced by national plans, local priorities and contractual agreements and financial affordability. The finance, activity and manpower planning schedules supporting the developments contained within this plan will be produced in due course.

Profile of Poole Hospital NHS Foundation Trusts Clinical Services Checklist

ANNEX ONE

	Emergency Clinical Centre		East Dorset Women's and Children's Centre	Dorset Cancer Centre	Local Acute Effective Centre
	Emergency East Dorset Trauma Centre (Adult & Paediatric)	Local General Emergency Centre			
Medical Clinical Care Group					
<u>East Dorset Emergency Department:</u>					
Accident and Emergency	●●	●●	●●	●	
Clinical Decisions Unit	●	●	●	●	●
Admissions Unit		●	●	●	●
<u>Medical Services: (medical take*)</u>					
Local Respiratory Services		●	●	●	●
Local Gastroenterology Service		●	●	●	●
Local Diabetes Service		●	●		●
Local Cardiology Service (chest pain service)		●●			●●
Local Non Invasive Cardiology Service		●●			●●
Dorset Neurology Service		●		●	●
Local Rheumatology Service			●		●
Local Dermatology Service		●●		●	●
Local Stroke Service					
East Dorset Traumatic Brain Injury Service (Acute)	●				
Dorset Clinical Oncology Service		●	●●	●●	●●
Local Emergency Oncology Service		●		●●	
Dorset Medical Oncology Service			●	●	●
Local Palliative Medical Service		●		●●	●
Local Clinical Haematology Service		●		●●	●
Dorset Bone Marrow Transplant Service				●●	
Local Elderly Medical Service	●	●		●	●
Local Elderly Acute Rehabilitation Service/Unit	●●	●			●
East Dorset Trauma Rehabilitation Service	●●	●●			
Dorset Epilepsy Service		●	●		●●
Dorset Multiple Sclerosis Service		●			●●
Dorset Parkinson's Services		●			●●
Dorset Cystic Fibrosis Service		●●	●		●●

Required to Support the 5 Centres

● Essential

● To Support

● Strategic Priority Developments

Profile of Poole Hospital NHS Foundation Trusts Clinical Services Checklist

ANNEX ONE

	Emergency Clinical Centre		East Dorset Women's and Children's Centre	Dorset Cancer Centre	Local Acute Effective Centre
	East Dorset Trauma Centre (Adult & Paediatric)	Local General Emergency Centre			
Surgical Clinical Care Group					
East Dorset Emergency Surgery (Day and Inpatient)	●	●	●	●	●
Local Elective Inpatient Surgery		●	●	●	●
Local Elective Day Case and Short Stay Surgery	●●	●●	●	●	●
East Dorset Trauma Orthopaedic Service	●●	●			●
Local Colorectal Service (and Pelvic Floor)		●	●	●	●
Local Upper GI Service	●	●●	●●	●●	●●
Local Endoscopy Service					
Dorset Breast Service			●	●	●
Local Colposcopy Service			●	●	●
East Dorset ENT Service	●	●	●	●	●
East Dorset OMF - General Service	●	●	●	●	●
East Dorset Facial Laceration Service	●●	●	●		
Dorset Head and Neck Service	●●			●●	●
Local Pain Relief Service (Acute, Chronic)			●	●	●
Local Anaesthetics Service	●	●	●	●	●
Local Critical Care Service	●	●	●	●	●
Outreach Service			●	●	●
Local Spinal Service	●●	●●			●
Local Emergency Vascular Service	●●	●●			
Local Emergency Thoracic Service	●●	●●			
Local Tissue Viability Service			●	●	●
Dorset Laser Treatment Centre (ENT, Maxillo Facial)			●●	●●	●●
Dorset Laparoscopic Training Centre			●●	●●	●●
Local Plastic and Reconstructive Service				●	●
Women and Childrens Clinical Care Group					
East Dorset Paediatric Service	●●	●●	●●	●	●
East Dorset Paediatric Assessment Unit	●●	●●	●●		
Dorset NICU Level 3 non surgical			●●		
East Dorset Obstetric Service			●●		
East Dorset Community Maternity Service			●●		

Required to Support the 5 Centres

● Essential

● To Support

● Strategic Priority Developments

Profile of Poole Hospital NHS Foundation Trusts Clinical Services Checklist

	Emergency Clinical Centre		East Dorset Women's and Children's Centre	Dorset Cancer Centre	Local Acute Effective Centre
	East Dorset Trauma Centre (Adult & Paediatric)	Local General Emergency Centre			
<u>Dorset Emergency Gynaecology Service</u>		●●	●●	●	●
<u>Dorset Endometriosis Centre</u>			●●		●
Dorset Gynaecology-Oncology			●	●	●
Dorset Child Health Service			●		
<u>East Dorset Adolescent Transitional Service</u>			●●	●	●
<u>East Dorset Adolescent Transitional Unit</u>			●●	●	●
<u>Diagnostic Clinical Care Group</u>					
<u>Diagnostic Modalities:</u>					
Local Xray Service	●			●	●
<u>Local CT Scanning Service</u>	●			●●	●
<u>Local MRI Service</u>	●			●●	●
<u>PET Scanning</u>		●●		●●	●●
Local Ultrasound Service	●		●	●	●
Dorset Radiotherapy Service				●	
Nuclear Medicine					
<u>East Dorset Imaging Service</u>		●	●	●	●
Dorset Diagnostic Non Imaging Service			●	●	●
Dorset Therapeutic Service				●	●
<u>East Dorset Imaging Radiation and Instrumentation Service</u>	●		●	●	●
Pathology:					
Local Haematology Service	●		●	●	●
Local Biochemistry Service	●		●	●	●
Local Microbiology Service	●		●	●	●
Local Histology/Cytology Service			●	●	●
Local Immunology Service				●	●
Screening:					
Dorset Colorectal Screening Service				●	●
Dorset Breast Imaging Service (screening and symptomatic)				●	●
East Dorset Liquid Based Cytology Screening			●	●	●
<u>East Dorset Diabetic Eye Screening Service</u>				●	●●
<u>Therapies and Support Services:</u>					
Local Physiotherapy	●		●	●	●
Local Occupational Therapy	●		●	●	●
Local Pharmacy (Aseptics)	●		●	●	●
Local Pharmacy (Medicines Management)	●		●	●	●

Required to Support the 5 Centres

● Essential

● To Support

● Strategic Priority Developments

Profile of Poole Hospital NHS Foundation Trusts Clinical Services Checklist

ANNEX ONE

	Emergency Clinical Centre		East Dorset Women's and Children's Centre	Dorset Cancer Centre	Local Acute Elective Centre
	East Dorset Trauma Centre (Adult & Paediatric)	Local General Emergency Centre			
Clinical Services Provided by Others (Visiting/Offsite)					
Genetic Counselling			●	●	●
Ophthalmology	●	●			
Paediatric Surgery			●		●
Plastic Surgery		●		●	●
Renal		●		●	●
Vascular opinion / intervention	●	●		●	●
Thoracic opinion / intervention	●	●		●	●
Spinal opinion / intervention	● ●	● ●		● ●	
Urology opinion / intervention	●	●	●	●	●
Palliative Care / End of Life		●	●	●	●

Required to Support the 5 Centres

● Essential

● To Support

● Strategic Priority Developments

Copyright: Poole Hospital NHS Foundation Trust 2008

Printed by Ashley Press

If anyone requires this document in audio form or in another language, please contact the Patient Advice and Liaison Services (PALS) on 01202 448499 or pals@poole.nhs.uk